

# BRCGS

Annual Report 2025-26



**30** years leading assurance  
1996-2026

[brcgs.com](http://brcgs.com)

**BRCGS**

**#weareBRCGS**

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## Director's welcome

It gives me great pleasure to introduce the BRCGS Annual Report 2025-26.

Since joining BRCGS as Managing Director in January 2026, I have been struck by the clarity and strength of our purpose: safe food for everyone. Arriving in our 30th anniversary year has provided an important opportunity both to reflect on what has been achieved and to consider the changes needed to ensure we remain fit for the future.

The world has changed profoundly over the past three decades and continues to evolve at pace. Advances such as artificial intelligence and machine learning are reshaping expectations across every sector. Geo-political disruption and market volatility present almost daily challenges and continue to test the resilience of global supply chains. In response, we cannot stand still; we must continue to adapt with discipline and foresight so that our work remains relevant, effective and of enduring value to those we serve.

I remain proud of what has been achieved and deeply appreciative of the expertise, commitment and dedication shown by our colleagues and partners worldwide. The progress reflected in this report is the product of their collective effort and another year of strong delivery across the organisation.

I am pleased to report that 2025-26 was another strong year for BRCGS. We maintained our position as a globally recognised leader in certification, helping to build confidence across the food and beverage supply chain. With more than 37,000 certificated suppliers in over 140 countries, BRCGS continues to play an important role

in supporting the delivery of safe, high-quality products worldwide. This performance was underpinned by several important milestones, including the start of audits for Packaging Materials Issue 7, the rewrite of the Global Consumer Products Standard, the successful delivery of two BRCGS Connect conferences and the launch of Directory Pro.

In close partnership with our delivery partners, advisory boards, retailers, brands and certificated sites, we have built robust global certification programmes that provide trusted, practical value. It is an achievement in which all those involved can take justified pride.

As we look to the next 30 years, our focus remains firmly anchored in the purpose that defines us:

- **Our purpose:** Safe food for everyone - the human outcome that anchors our work.
- **Our mission:** To set the global benchmark for safer food and trusted products, combining standards, intelligence and risk focused assurance across the supply chain.
- **Our vision:** A world where safe food is universal and every product is trusted, powered by BRCGS as the global assurance benchmark.

In a rapidly changing world, we have both the opportunity and the responsibility to strengthen trust, raise standards and help shape the future of food safety. Together with my colleagues and our stakeholders around the world, we will continue to innovate and adapt, guided by clarity of purpose, strength of partnership and a firm belief in the value of our work. In doing so, we will meet volatility and uncertainty with confidence, resolve and a clear sense of direction.



**Mike Wilson**  
Managing Director

Since joining BRCGS as Managing Director in January 2026, I have been struck by the clarity and strength of our purpose: safe food for everyone.

# International Advisory Board report

**It is my pleasure to update you on the evolution of the BRCGS International Advisory Board (IAB) over the past year. In my first full year as Board Chair, we have significantly grown our membership and enhanced the board's composition. We have also improved our meeting format by increasing strategic engagement from members and inviting external speakers. Additionally, we relaunched our IAB China meeting. While we have accomplished much, more improvements are planned.**

This past year, I welcomed the opportunity to meet with new and existing individual members in "getting to know you" calls. My goal was to build relationships and strengthen communication across our boards. The feedback gathered from these conversations has been invaluable in identifying where to focus our efforts to maximise board member engagement.

While the board experienced some natural turnover due to retirements and company changes, its overall size grew with the addition of new member companies. These new members complement the contributions of our existing IAB.

We said goodbye to two long-standing board members: Helen Sissons of 2 Sisters Food Group (Europe) and Martin Deferrari of McCain Foods (Americas). I want to thank them both for their significant commitment and contributions to BRCGS. We are pleased that both companies will continue to be represented at the board level.

In addition to focusing on expansion and composition, the IAB had a busy year. Key activities included providing feedback on standards development, certification integrity reporting, and supporting the launch of Directory Pro. IAB members also contributed to a brainstorming session for the new issue of Global Standard Food Safety.

At the Americas IAB meeting in Charlotte, North Carolina, Roberta Wagner from the International Dairy Foods Association presented on 3rd-party audits and the current regulatory landscape. Similarly, at the Europe IAB meeting in London, Selvarani Elahi from the Food Authenticity Network (FAN) delivered a presentation to members.

I want to extend my sincere appreciation to the BRCGS team for their strong technical support during IAB meetings. Our partnership is fundamental to our success. BRCGS is a community, and that sense of community extends to our IAB members. I am deeply grateful to our IAB members for their continued commitment and support.

2026 marks the 30th anniversary of BRCGS and we plan to celebrate this impressive milestone while also charting the course for the future. Heading into the 2026-27 financial year, I am proud to say we have three active IAB regions covering Europe, the Americas, and China, with plans for the Asia-Pacific region in progress. I am very excited for the year ahead at BRCGS.



**Gillian Kelleher**  
IAB Chair

Our partnership  
is fundamental to  
our success.

# Celebrating 30 years of BRCGS

For three decades, BRCGS has led the way in developing standards that have transformed how businesses ensure product integrity and consumer protection throughout the global supply chain. In a fast-paced industry and an expanding global marketplace, BRCGS has become the most established and recognised mark of safety and quality across leading brands and retailers worldwide.

## The inception of BRCGS certification

Thirty years ago, the British Retail Consortium established a global standard to address the increasing audit burden on manufacturers created by numerous retailer standards. The first version of BRCGS Global Standard Food Safety was published in 1998, and in 2000, it became the first standard to be recognised by the Global Food Safety Initiative (GFSI).

While much has changed since 1996, third-party certification has taken root in the industry and become a key part of product safety management throughout the global supply chain.

## Responding to an evolving product safety landscape

The last 30 years have seen significant developments in product safety, driven by new hazards, tighter regulations, and high-profile incidents.

- **Regulatory shifts:** The 1990s and 2000s saw a major shift towards prevention-focused legislation. The BSE crisis and several major foodborne illness outbreaks led

to new laws like the UK's Food Safety Act (1990) and the EU's General Food Law (Regulation EC 178/2002). These regulations made food business operators legally responsible for safety and mandated Hazard Analysis and Critical Control Point (HACCP) based procedures.

- **Emerging hazards:** Beyond microbiological risks, chemical contamination and adulteration - from lead in paprika to melamine in milk powder - have posed ongoing threats. In consumer products, risks have evolved from traditional hazards like heavy metals to modern challenges like battery fires in e-bikes and cybersecurity for connected toys.

Recognising that product safety extends beyond food manufacturing, BRCGS certification has continuously evolved to provide supply chain assurance and consumer protection in a range of food and non-food categories.

## Adding value in the modern world

To meet evolving market demands, BRCGS has diversified its certification standards to include packaging materials, storage and distribution, agents and brokers, and consumer products. In response to consumer trends, we introduced specialised standards for gluten-free and plant-based products, and ethical trade and responsible sourcing. Beyond certification, BRCGS now offers training, conferences, digital tools, and technical guidance to further support the industry.



This diverse portfolio reflects our belief that certification is not just about compliance; it is about creating a culture of excellence that helps businesses grow with confidence while protecting consumers. We operate rigorous third-party certification programmes, delivered by highly trained auditors to ensure the best possible results.

## The future of product safety

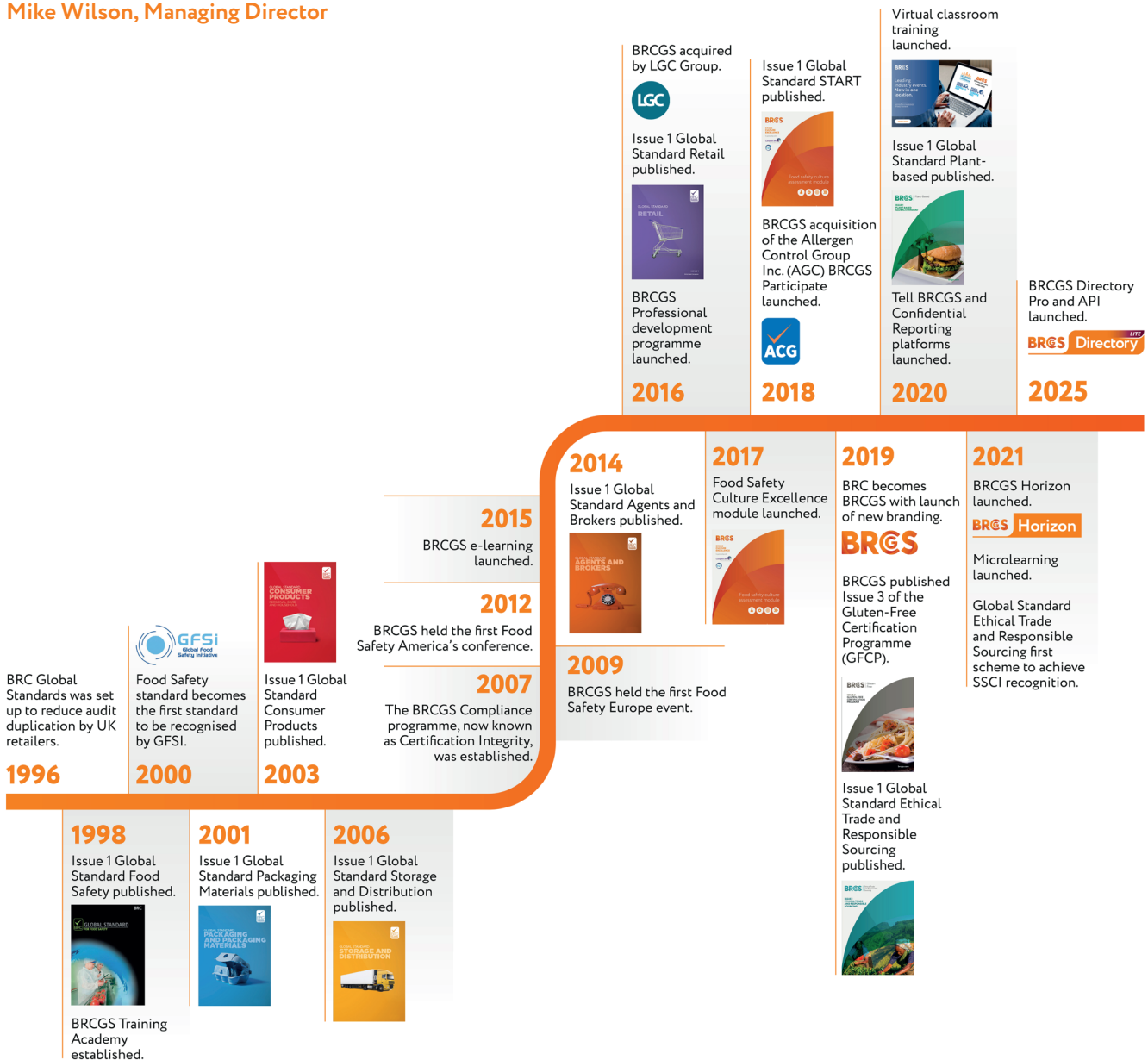
As we look to the future, we see advancements in technology, particularly artificial intelligence (AI) offering both opportunities and challenges for compliance and product safety management. However, our 30-year journey has shown that while challenges evolve, our greatest asset remains the people who take the right actions and make the right decisions to deliver safe products.

As we celebrate this milestone, we extend our gratitude to our delivery partners, certificated sites, and the entire global community. Your collaboration has been instrumental in our journey. We remain committed to setting new benchmarks and leading the way with standards that inspire confidence, drive industry excellence, and protect consumers.

“Celebrating 30 years of BRCGS is a celebration of the global community that drives our success. Together with our delivery partners, advisory boards, specifiers, and certificated sites, we’ve built assurance solutions that are inclusive, representative, and trusted worldwide.

In a world defined by rapid change and rising complexity, we remain committed to staying ahead—innovating, adapting, and delivering assurance that creates lasting impact. With our stakeholder community beside us, we will continue to lead the way, shaping solutions that inspire confidence and protect consumers for the next 30 years and beyond.”

**Mike Wilson, Managing Director**



## 2025-26 performance overview

**38,000+**  
audits completed  
against BRCGS  
Standards.

Certificated sites in  
**139** countries.

**14,000+**  
unannounced  
audits.

**240,000+**  
corrective actions  
raised.

**1,700+**  
product incidents  
followed up by  
certification bodies.

**2,600**  
auditors delivering  
BRCGS audits  
globally.

**13,378**  
delegates attended  
BRCGS training  
courses around the  
world.

**15,135**  
enrolled in the  
BRCGS Professional  
programme.

**1,093**  
BRCGS Professional  
graduates.

## BRCGS Programmes report

**Throughout the year, the BRCGS Programmes team has raised its profile through significant achievements. It makes me extremely proud how the team continues to work together as effective, efficient and visible ambassadors for BRCGS, demonstrating exceptional dedication and collaboration. This commitment has enabled the delivery of ongoing standard updates and formal reviews, and numerous new guidelines and technical publications in 2025-26.**

Our areas of focus of the last year included the start of Issue 7 audits for Global Standard Packaging Materials, and the review of the new GFSI benchmarking requirements and its impact on our standards.

We also completed a full review and revision of the Global Standard Consumer Products. The review process included two technical working groups (Chinese and English) to ensure the consumer products market was properly represented. During more than 90 hours of meetings throughout the year, members gave experienced insight into the requirements, and the standard was completely overhauled. All working group members received a CPD certificate in recognition of their invaluable contribution to the process. We are excited to launch the new issue as one standard with one level of achievement in October 2026.

In addition to our focus areas, we provided support to the industry in many ways:

- Lectured to the next generation of food industry professionals at several UK universities on the benefits of BRCGS product safety standards

- Worked with sector representatives to update our Meat Supply Chain module to ensure the requirements reflect current and emerging trends in the sector
- Launched a public consultation on the next issue of the Global Standard Food Safety, which will be published in 2027
- Published a free of charge START Implementation Pack in English, Spanish and Brazilian Portuguese to help emerging and aspirational food sites achieve certification through our START programme
- Attended stakeholder events across the world, including USA, Canada, China, Colombia and Mexico, to observe our standards in action and engage with our global community
- Hosted over 30 technical webinars with our partners globally, including certification bodies, trade associations such as the World Packaging Organisation and the Ukraine Chamber of Commerce
- Attended and contributed to over 10 conferences
- Supported the BRCGS Academy with the new auditor calibration initiative.

One of the big successes of 2025 was the revival of our Ask the Expert webinar series, where we bring together leading technical experts from across the community to discuss trending topics. In 2025-26, topics included pest control, allergens in packaging materials, change management, cooking validation of air fryers and product safety culture. Some were so well attended we had to hold a second session! We also introduced BRCGS Bitesize, a series of short videos designed to address trends in enquiries received from our certificated sites. These videos provide unique insights into our



**Angela O'Donovan**  
Head of Programmes

products and services and introduce you to our internal experts. The Ask the Expert webinars and BRCGS Bitesize videos are available on our website for all to view. The answer to one person's question can then help the wider community.

I am extremely proud of our achievements in 2025. We will continue to be dynamic and agile in our approach and have already started planning for more standard revisions, as product safety issues continue to emerge and evolve.

## Technical updates

### Agents and Brokers

Three years since its publication, Issue 3 was due for formal review by the technical advisory group. The review, held in April, considered non-conformities, enquiries and developments in the sector and concluded that the standard is currently fit for purpose and does not need to be updated. There will be a position statement issued to address the impact of the GFSI benchmarking review later this year.

### Consumer Products

The number of certificated sites for consumer products continues to rise, demonstrating the enduring value of this standard in the marketplace. In 2025, the standard underwent a comprehensive review and update, with Issue 5 due to be published in October 2026. The new issue will have one standard with one level of achievement. The review process required extensive effort, and BRCGS extends its gratitude to the dedicated volunteers who contributed countless hours to ensure diverse representation from all stakeholders and regions.

The wide engagement during the public consultation phases has helped to ensure the standard aligns with the evolving needs and expectations of the sector. The goal is to ensure it remains the leading benchmark for product safety assurance, trusted by manufacturers worldwide.

### Food Safety

Issue 9 was published in 2023, and during 2025 the TAC concluded that there were significant developments that justified a rewrite. In October, BRCGS launched a consultation to gain stakeholder feedback on the standard and a working group was convened. The project formally commenced in April 2026, with the standard being planned for launch in 2027.

### Packaging Materials

The standard continues to gain recognition and acceptance in the industry, with a 4.6% growth in certificated site numbers this year. There are now over 7,000 certificated sites across 92 countries with a significant take up in China and India.

Issue 7 audits started in April 2025. Several technical documents were published during the year to enable sites to transition smoothly to the new issue and auditors to report effectively, alongside the tailored training courses for both sites and auditors.

### Plant-Based

In 2025, a Technical Advisory Committee was formed to support this standard. Comprising industry experts, retailers and certificated sites, the committee met to evaluate the need for updates to the standard, assess auditor competency requirements, and refine training materials.

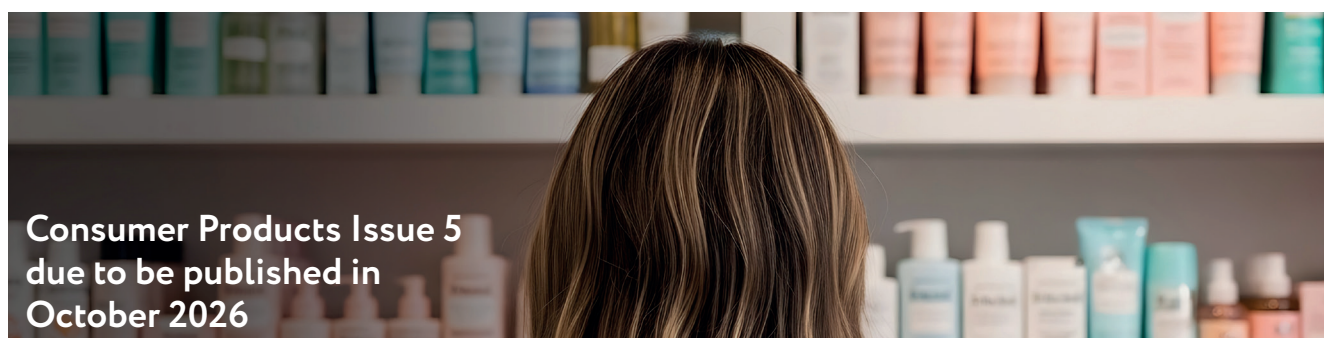
### START

In April 2025, we relaunched the standard with the introduction of a new free Implementation Pack. Available in English, Spanish and Brazilian Portuguese, it contains a range of tools to help sites prepare for START certification such as a gap analysis assessment. The pack continues to be widely downloaded across the world, with specific interest from LATAM countries.

Following stakeholder consultation, the standard is now available in seven languages and the interpretation guideline in three reflecting the reach of the programme.

### Other updates

The four GFSI-benchmarked BRCGS standards successfully maintained recognition during 2025, and work began to consider the impact of the new GFSI benchmarking requirements. Other standards have been updated throughout the year to address various topics, including audit protocol and certification scope. Each update was published as a position statement on the BRCGS website, Participate and communicated through various channels.



**Consumer Products Issue 5  
due to be published in  
October 2026**

# BRCGS Publications

In 2025, BRCGS published a range of titles including standards, interpretation guideline translations, updated guidelines and modules. Titles include:



Over **15,200 downloads** or purchases were made from the BRCGS Store by nearly **10,000 customers**.

Customers from **over 70 countries** visited the Store to access BRCGS publications.

On average, **350 copies** of Global Standard Food Safety and **162** START Implementation Packs were issued per month in 2025-26.

**Users downloaded over 27,000** items from Participate during the year.

# Top five non-conformities of 2025-26

Analysis of non-conformity data from over 35,000 audits in the last 12 months reveals the most common compliance challenges. BRCGS uses these insights to produce relevant guidance and technical updates, including webinars and FAQs. Certificated sites can leverage this data for continual improvement and to maintain their certification.



Clause	Description
2.5	Hazard and risk assessment – process flow
3.5.3	Internal audit programme shall be fully implemented
1.1.2	Senior management commitment – plan for product safety and quality culture
2.6	Hazard and risk assessment – identify and record potential hazards
1.1.4	Senior management commitment – management review meetings

Clause	Description
4.11.1	Housekeeping and hygiene – maintain clean and hygienic conditions
4.6.2	Equipment – design of equipment, suitable direct contact equipment
4.9.1.1	Chemical and physical product contamination control – handling and storage of chemicals
4.4.1	Building fabric – walls
4.4.8	Building fabric – doors



Clause	Description
4.8.1-4.8.2	Housekeeping standards and cleaning procedures
4.11.4-4.11.5	Pest control devices and pest proofing
3.10.1-3.10.2	Traceability
4.9.3.1	Control of chemicals
3.7.2	Vulnerability risk assessment

Clause	Description
6.4.1	Housekeeping and hygiene – maintain in clean hygienic conditions
4.4.9	Fabrication - proofing against ingress of pests
4.4.1	Fabrication – cleanable walls, floors, ceiling and pipework
7.4.3	Physical and chemical product contamination risk - storage of chemicals to prevent contamination
7.4.1	Physical and chemical product contamination risk – glass and other brittle material control



# Celebrating success: A new global benchmark in packaging materials



Packaging is an integral part of our daily lives, protecting products and ensuring their safety from the factory to our homes. However, the global landscape is evolving rapidly, presenting new and complex challenges for the packaging industry. Emerging risks such as 'forever chemicals' (PFAS), mineral oils, allergens, and the increasing use of recycled materials have placed immense pressure on manufacturers to maintain compliance with legislation and meet rising consumer expectations for safety and quality.

Recognising that Issue 6 needed to evolve to better address these modern challenges, BRCGS embarked on a mission to rewrite the Global Standard Packaging Materials. The goal was to create a robust framework that would empower manufacturing sites globally to navigate these complexities effectively.

Issue 7 was published in October 2024 and audits commenced in April 2025.

## A collaborative and rigorous development process

To ensure the new standard was comprehensive and globally relevant, we convened a panel of 35 experts from around the world. This technical working group included manufacturers, regulators, technical experts, certification and accreditation bodies, and trade organisations.

The development process was intensive, involving a series of seven 6-hour virtual meetings. Over 1,470 hours were dedicated to in-depth discussion and debate, meticulously considering how to address each new risk and challenge facing the packaging industry. The group focused on assisting sites to identify potential hazards in the manufacturing process, conduct risk assessments, set critical limits and strengthen product safety culture.

Issue 7 strengthens fundamental requirements and introduces new or enhanced clauses to manage critical areas such as allergens, and the unique challenges posed by single-use disposable products.

## A true global impact on product safety

The results since the launch of the BRCGS Packaging Materials Standard Issue 7 have been remarkable. It has achieved widespread global adoption, with over **7,100 certified manufacturing sites across 94 countries**, including over 500 new sites that have chosen to implement the standard since the Issue 7 launch.

The impact on safety and quality is undeniable:

- **Over 25,000 improvements** have been identified and corrected at audited sites.
- There has only been one critical non-conformity raised in the first year of audits, a remarkable indicator of improved safety protocols.
- The industry has seen a reduction in packaging-related product recalls.

BRCGS approved training has been delivered to **6,000 delegates across the globe**. With the standard and its guidance documents being **downloaded more than 12,000 times**, Issue 7 has proven to be a powerful tool for strengthening hazard management and fostering a more consistent approach to packaging safety worldwide.

## Why it matters: A unified framework for a global industry

Packaging Materials Issue 7 provides a globally recognised quality management system framework that any packaging manufacturer can use, regardless of their location. When implemented correctly, it ensures they can meet the stringent safety, legal, and quality requirements to protect consumers all around the world.

**BRCGS Packaging Materials Issue 7 unites global science, industry expertise, and rigorous hazard control to deliver safer, more sustainable packaging for billions of consumers strengthening trust, reducing recalls, and setting the worldwide benchmark for packaging safety.**

# BRCGS Connect: Uniting the global community



In the past year, BRCGS proudly hosted two of its flagship BRCGS Connect conferences, bringing our global community together in North Carolina, USA, and London, UK. We also co-hosted BRCGS Connect in Colombia, the first Connect event outside of Europe and North America. All events were a resounding success, demonstrating the industry's commitment to advancing food and product safety.

The events attracted a truly global audience of almost 500 delegates, and we were delighted to welcome professionals from every corner of the industry including food and packaging manufacturing, retail, logistics, warehousing, and agents and brokers. The success of BRCGS Connect Europe, with all tickets and

sponsorships sold out, demonstrates the immense value that BRCGS Connect brings to the industry as the leading food and product safety conference.

BRCGS Connect aims to empower industry professionals with knowledge and new practices to drive success and elevate industry standards. The fully packed agenda provided invaluable opportunities for learning and development, featuring:

- **Expert speakers:** Industry leaders delivered insightful sessions on critical topics such as HACCP, internal audits, and fostering a strong product safety culture.
- **Engaging masterclasses:** Delegates participated in interactive masterclass sessions

covering a range of specialised subjects, enabling deep dives into key areas of compliance and best practice.

- **Unparalleled networking:** The conferences provided a fantastic opportunity for attendees to network with industry peers, key partners, and the BRCGS team, fostering collaboration and strengthening professional connections.

By bringing together the best in the industry, BRCGS Connect continues to facilitate crucial conversations and drive the adoption of standards that protect consumers worldwide. We look forward to building on this success and continuing to serve as a hub for innovation and excellence in food and product safety.



# The BRCGS Award winners of 2025-26

The BRCGS Awards recognise and celebrate our peers whose outstanding commitment, expertise, and impact continue to strengthen BRCGS certification and champion food safety across the industry.

Here we showcase the winners to celebrate their remarkable achievements and continued contribution to advancing food safety and operational excellence.

## Auditor of the year (EMEA) Annunziata Damiano

“Winning this award is a great satisfaction and recognition of the dedication and commitment I put into my work every day to ensure high standards in food safety. It is an award I wish to share with all



my auditor colleagues at DNV. I would like to express my gratitude to the entire BRCGS team for recognising my work.”

food safety standards. I am proud to collaborate with BRCGS in empowering organisations to elevate their standards, strengthen compliance frameworks, and embed excellence across food safety and quality operations. Together, we



move forward, safer in our systems, smarter in our strategies, and stronger in our standards.”

## BRCGS Champion award (EMEA) Emma West

“Winning the BRCGS Champion award during BRCGS’ 30th Anniversary year has truly made me pause and reflect on the journey. My involvement with BRCGS started before Issue 1 of the food safety standard was published. The values that shaped BRCGS over the past 30 years strongly align with the work we do every day to protect brands, consumers and supply chains worldwide. To have played a part in



this incredible 30-year journey, and to continue contributing to food safety and transparency through FoodChain ID is something I feel immensely proud of.”

## Approved Training Partner of the year (EMEA) Victoria DuPont

“I feel so proud to be part of the BRCGS community and privileged to be given the opportunity to initiate continual improvement with auditors and sites globally through the BRCGS Academy. This award is



recognition of my personal journey in compliance which has spanned more than 25 years.”

## Certificated site of the year (EMEA) Ceres Fruit Growers (PTY)



## CEO Award (EMEA) Claire Yates, Co-operative Group

“I am delighted and very proud to be awarded the BRCGS CEO Award. I am so proud to be part of the BRCGS community and to continue to support the wider food industry.



BRCGS has not only supported us as a retailer but has also helped shape my career in the food industry.”

## Approved Training Partner of the year (Americas) Dr. Jennylynd James

“I am deeply honoured to receive this award. This recognition means the world to me - not only as a personal milestone, but as a reflection of the collective commitment we all share to advancing food safety standards



across the industry. Being part of the BRCGS Approved Training Partner community has been a privilege. The

opportunity to educate, inspire, and support professionals in their pursuit of excellence is what drives me every day. I'm grateful for the trust placed in me by my peers, trainees, and the organisations I've had the pleasure to work with. To the BRCGS team, thank you for your continued support, resources, and dedication to raising the bar in global food safety."

**Auditor of the year (Americas)**  
**Melissa Trezza, Mérieux**  
**NutriSciences**



**BRCGS Professional of the year (Americas)**  
**Kamanie Sitaram**

"It's truly an honour to be awarded the BRCGS Professional of the year. Winning BRCGS Professional of the year is less about a trophy on a shelf and more about a mirror held up to a journey. The award also feels like permission to aim higher. To keep sharing, teaching, and learning across sites and disciplines. I am deeply grateful to my colleagues and mentors at FGF and the partners who champion food safety with us. Let's keep moving forward, safer, smarter, together."



**Certificated site of the year (Americas)**  
**Charter Next Generation**  
 "Winning this award is truly a pinnacle moment in my career, something you dream about

achieving one day. It feels like winning the Superbowl after years of honing our processes, implementing new requirements, developing meticulous plans, and continually adjusting as we identified opportunities for improvement. Success requires a solid plan, an engaged team, and the commitment to win more than you lose. At CNG, our people have been at the heart of this journey. To me, this award speaks volumes about the culture we are building and the path we are on. It is not only recognition of an accolade, but also of the journey, the dedication, and the ownership



shown by our workforce. I could not be prouder of what we have achieved together, and this award belongs to every one of us."

**Certification body of the year (EMEA and Americas)**  
**NSF**

"We're honoured by this recognition, which reflects the commitment and skill our teams bring to every engagement. Together with BRCGS, we're driving progress and raising standards across the industry. This award is more than a title; it represents the confidence our clients have in NSF's expertise. We're proud to collaborate with BRCGS and grateful for this acknowledgment of our commitment to excellence."



**CEO Award (Americas)**  
**Suzanne Finstad,**  
**Tyson Foods, Inc.**

"I am incredibly humbled to receive the CEO Award. When I look back on how far BRCGS has come in expanding the reach of the food standard in the North American



market and beyond, I am proud of the collective progress made and honoured to be recognised as part of the story."

**BRCGS Champion award (Americas)**  
**Luis Saucedo, Trust Guardians**

"I am truly humbled and deeply honoured to accept this award. It marks a journey of 25 years in an industry I love, including 17 years as a proud BRCGS Approved Training Partner. This honour doesn't belong to me alone. It belongs to every organisation that has partnered with Trust Guardians, and to the growing network of BRCGS Professionals we have had the privilege to train - the dedicated Guardians who uphold these standards every single day. You are the ones who turn the BRCGS ethos into reality. To my fellow professionals, I offer this encouragement; continue to lead with passion, continue your mentorship, and continue to be a champion in everything you do. Together, we are not just ensuring



compliance; we are building a safer, more resilient, and more trusted global supply chain. Thank you from the bottom of my heart."

# BRCGS Academy 2025-26 snapshot

**2,037**  
Instructor-led courses delivered

Number of participants trained  
**13,147**

Percentage of virtual courses  
**73%**

**73**  
Total BRCGS Consultants

**58**  
Number of countries where BRCGS training was delivered

**384**  
Total BRCGS Approved Training Partners

New Approved Training Partners  
**26**

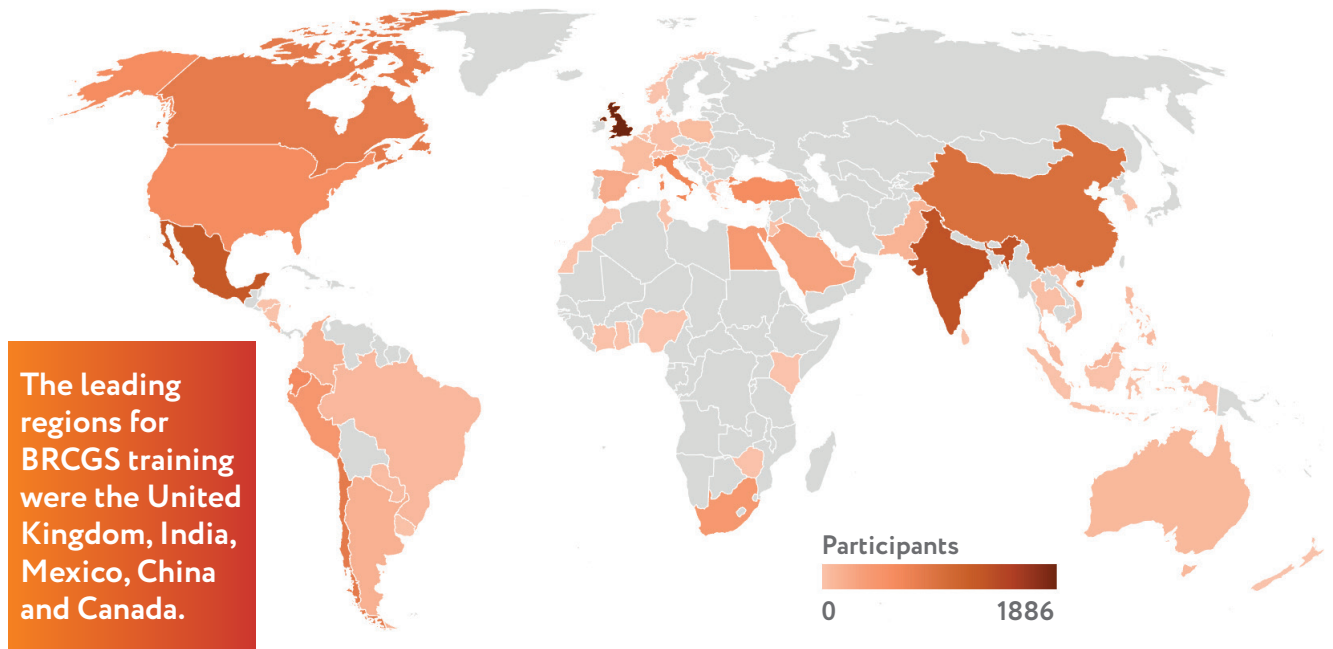
**8**  
New BRCGS Consultants

**15,712**  
BRCGS Professional enrolments

Total BRCGS Professional graduates  
**1,265**

New BRCGS Professional graduates  
**170**

## Global training activity distribution

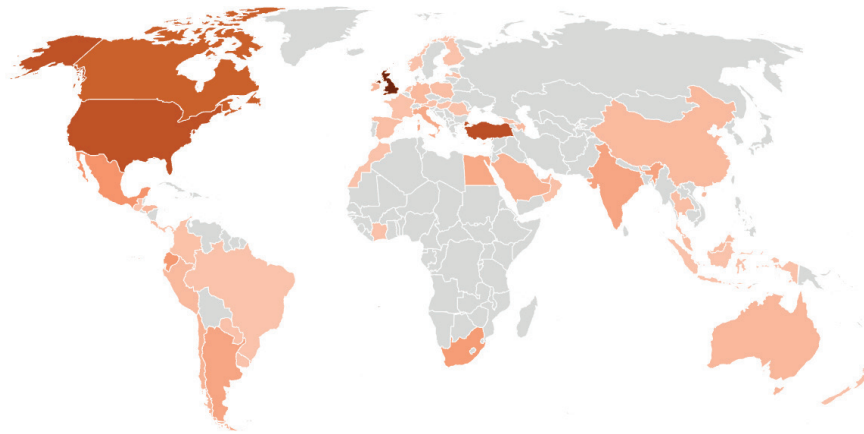


“The training has helped improve operations at our site by supporting stronger product safety practices, contributing to better audit outcomes, and increasing trust with customers and business partners.”

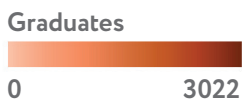
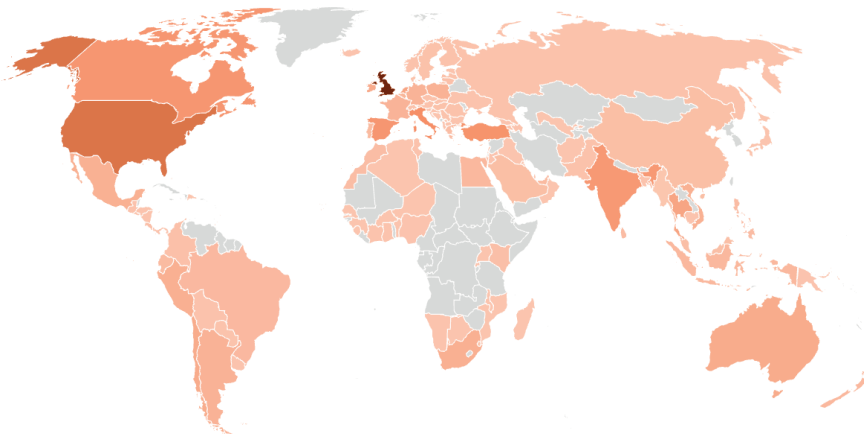
Beyza Mutlu, Turkey

## Where are our BRCGS Professionals?

### Graduates by region



### Enrolments by region



### 10 most popular courses of 2025-26

- Food Safety Issue 9: Sites
- Internal Auditor
- Packaging Materials Issue 7: Sites
- Food Safety Issue 9: Lead Auditor
- Packaging Materials Issue 6 to 7 Conversion: Sites
- Root Cause Analysis
- Packaging Materials Issue 7: Auditor
- Hazard Analysis and Risk Assessment (HARA)
- Hazard Analysis and Critical Control Point (HACCP)
- Food Safety Issue 9: Auditor

### New in 2025-26

- Revised HACCP and HARA courses were launched.
- Auditor calibration training began.
- The TellBRCGS portal now serves as the primary reporting system for training activities.
- Additional agreements put in place to reinforce intellectual property.

### BRCGS Educate updates

- New PPP dashboard implemented for BRCGS Professionals.
- Data storage and reporting were improved for authorised BRCGS Educate users.
- Microlearning courses moved to BRCGS Educate to centralise resources.

## Calibration training for Approved Training Partners

Approved Training Partner calibration training was launched to ensure a baseline of training delivery within our ATP scheme.

# The power of earned recognition in industry oversight

**In 2014, a transformative concept was first advocated: what if publicly available certification data could support and inform an authority's risk assessment processes? This idea proposed that by sharing certification data, we could create a smarter, more efficient system of oversight that benefits high-performing sites and allows authorities to focus resources where they are needed most. Today, this vision is a proven success, delivering efficiencies for businesses and authorities alike.**

Whilst there is no formal definition of 'earned recognition', guidance for regulatory authorities published by the Codex Alimentarius Commission in 2021 stated that reliable third-party assurance programme information "may be used in general to better risk-profile sectors, and in some circumstances individual FBOs [Food Business Operators]". It highlighted that this approach could "lead to smarter data-driven prioritisation of official resources" as increased regulatory controls could be focused on poorly performing businesses. This concept of shared knowledge benefiting both

certificated sites and regulatory authorities is generally what is referred to as earned recognition.

Regulatory authorities face the immense task of ensuring safety and compliance across thousands of FBOs. Earned recognition agreements provide a mechanism for authorities to build an accurate risk profile of these businesses that acknowledges the standards and requirements they already meet. Acting on reliable data, authorities can confidently adjust the burden of inspections at high-performing sites, freeing up critical resources to focus on businesses of higher risk.

Not only does this result in smarter resource allocation for the authority, but businesses can also see a direct benefit of their commitment to certification. This adds value to their BRCGS certification and rewards their investment in quality and safety management systems.

What began as a forward-thinking concept is now a successful reality. BRCGS has established formal agreements with competent

authorities in The Netherlands, Sweden and New South Wales, Australia.

These partnerships have demonstrated that when regulators and industry work together, the entire system becomes more effective. Businesses gain added value from their certification, and authorities can perform their duties more efficiently.

The recent launch of Directory Pro marks the next evolution in knowledge sharing across the industry. The positive impact of instant access to up-to-date verified BRCGS certificate data is evident for Red Tractor, the largest farm assurance scheme in the UK.

BRCGS continues to engage in productive discussions with several other authorities worldwide and looks forward to expanding earned recognition in 2026-27 and beyond. Earned recognition agreements prove that by building trust and sharing knowledge, we can enhance food safety, reward excellence, and create a more intelligent regulatory landscape for our industry.

*"Incorporating BRCGS Directory Pro into the Red Tractor Licence approval process has been a real asset to our business as it has made our systems more efficient by having everything we need in one place. The real time auto alerts keep us abreast of live changes allowing us to respond quickly where required and, through this integration with the Red Tractor database, our licensees do not have to manually upload their BRCGS certificate saving them time and speeding up our licensing approval activity."*

**Red Tractor Supply Chain Assurance Team**



# Directory Pro for smarter supplier management

In today’s complex global supply chains, ensuring product safety and integrity is crucial. Brands, retailers, and specifiers rely on BRCGS certification to maintain transparency and trust within their supplier networks. With food recalls costing companies an average of \$10 million in direct costs, BRCGS developed Directory Pro to address the vulnerabilities of traditional supplier management. This solution transforms the process, significantly reducing both financial and brand reputation risks.

In its first six months, Directory Pro made a truly global impact.

<b>15,000</b> companies using it in 120+ countries	<b>545,000</b> site searches performed	<b>94,000</b> PDF certificates downloaded
<b>250,000</b> notification alerts sent	<b>25,000</b> sites tagged as a favourite	<b>50,000</b> hours administration saving estimate

## Key features of Directory Pro

- Instant access to the status of 55,000+ sites with downloadable PDF certificates
- Accurate and current certificate data directly from BRCGS approved certification bodies
- Favourite site tagging for easy access to a tailored supplier and export to Excel
- Live notifications of status changes
- Audit report sharing and data export to Excel

## Redefining best practice

Over 100,000 global businesses specify and rely on BRCGS certificated suppliers, resulting in an estimated two million individual certificate transactions annually. Until now, tracking this has been a manual resource-intensive process, fraught with delays and vulnerable to fraudulent documentation.

Directory Pro transforms due diligence from a reactive administrative task into a proactive, strategic advantage. By providing live notifications on status changes and direct access to authentic certificates, Directory Pro virtually eliminates the risk of fraud, saves thousands of administrative hours, and empowers businesses to make faster, safer decisions.

This evolution establishes a new industry benchmark, strengthening product integrity and protecting both brand reputation and end consumers.



*“Directory Pro is fantastic - it provides the visibility we were missing. We have seen a really positive impact on our administration processes from the day-to-day insights on status changes of our suppliers.”*

**Michelle Murphy, SQA Systems, Training and Documentation Manager at Pepsico**

# International growth and global impact highlights

This year, collaboration drove global impact. Through a highly connected, high performing team, we strengthened international engagement and delivered results across Europe, the Americas, and Asia-Pacific (APAC), deepening partnerships and expanding our influence worldwide.

## Europe

We evolved from a UK-centered model to a truly pan-European approach, strengthening engagement with certification body (CB) partners, retailers, and brands through targeted meetings, regional events, and tailored workshops. Our visibility and influence increased through participation in key global events across the region and the successful delivery of BRCGS Breakfast Sessions in Iberia. New appointments to the European International Advisory Board further reinforced Europe's strategic importance to our global growth. The strongest testament to this renewed energy and focus was the highly successful European Connect Event, which sold out completely: more than an event, it embodied our ambition to build the strongest community in the supply chain sector.

## The Americas

Across North and South America, we accelerated awareness, education, and adoption of BRCGS programmes. In North America, strengthened relationships with major manufacturers and retailers, combined with renewed momentum toward CB Cooperation Meetings,

reinforced BRCGS as a trusted assurance partner. Brazil emerged as a focus market, with leading organisations embedding the START programme into supplier approval frameworks and creating a scalable model for future strategic markets across the region.

## APAC

We significantly expanded the BRCGS footprint across China, India, Australia, and New Zealand, strengthening on-the-ground engagement and accelerating regional momentum. In China, we relaunched the International Advisory Board and reinstated CB Cooperation Meetings, while deepening strategic partnerships and reinforcing our thought leadership through active participation in key industry events and sponsorships. India remained a key growth engine, reflecting our strong commitment to regional enablement. We focused on aligning global standards with local operational needs through direct market engagement, high profile industry exhibitions, and collaborative breakfast sessions with leading partners. Extensive CB enablement activities and targeted webinars further strengthened capability, consistency, and adoption across the market. To support the Southern Hemisphere, we appointed a new Australia based representative and delivered a highly successful Australia and New Zealand roadshow, working closely with local partners, retailers, and industry stakeholders. This expanded regional presence has significantly



**Federica Battaglia**  
Head of Commercial and Sales Enablement

strengthened relationships and opened new opportunities for collaboration, innovation, and sustainable growth.

## Powered by collaboration

Across all regions, one message is clear: progress accelerates when we work together. By reconnecting CB networks, enabling partners across the four continents, and showing up consistently alongside industry leaders, we strengthened trust, alignment, and resilience. Collaboration remains the foundation of our growth and the key to raising standards and keeping food safe for everyone, everywhere, every day.

*“Collaboration remains the foundation of our growth and the key to raising standards and keeping food safe for everyone, everywhere, every day”.*



# Certification Integrity programme update

Integrity forms the cornerstone of certification, which is why BRCGS pioneered its Integrity Programme (then known as compliance) 18 years ago. Over time, this programme has developed considerably and is now highly regarded in the industry – a recognition we are proud of.

Our aim is to uphold our reputation as the leading global consumer protection organisation by applying strict protocols that ensure audits are conducted uniformly, regardless of product type, location, certification body, or auditor. This approach ensures the integrity, reliability and consistency of BRCGS certification, no matter where in the world your supplier is located.

Our Integrity programme is what differentiates us from other schemes and is fundamental in delivering results that can be trusted. As supply chains continue to globalise, it is key to maintaining the value of BRCGS certification in consumer protection.



**Anna Malek-Woznica**  
Head of Certification Integrity

**13,000+**  
unannounced  
audits

**39%** of food  
safety audits  
completed as  
unannounced

**240,000+**  
corrective  
actions related to  
non-conformities  
raised

**1,600+** product  
incidents  
followed up by  
certification  
bodies

**2,600+** auditors  
delivering  
BRCGS audits  
globally

**94%** of sites  
rated overall  
performance of  
the auditor as  
'Very Good' or  
'Excellent'



The BRCGS Certification Integrity Programme is comprised of five elements:

**TellBRCGS**  
a global confidential reporting system.

**Horizon**  
a digital analytical tool for site benchmarking and performance management.

**Certification integrity audits**  
a global 'audit the auditor' programme.

**Delivery partner performance**  
defined KPIs for star rating of certification bodies.

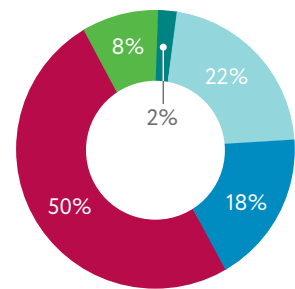
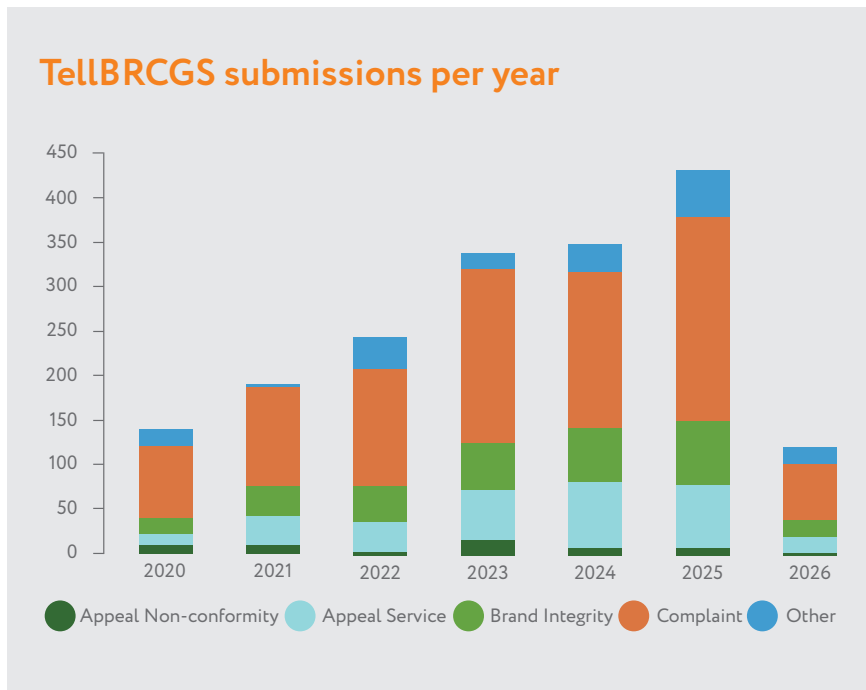
**Auditor compliance**  
based on qualifications, training, experience, and exams.

## TellBRCGS

**BRCGS encourages feedback and complaints related to site, auditor and certification body performance to be submitted through TellBRCGS, our confidential reporting system. It is entirely confidential and can be used by anyone to report concerns related to wrongdoings, grievances and misleading use of the BRCGS name or logo.**

Available in 10 different languages, it features a secure inbox and provides space for the user to outline their concerns, include site details, and upload files and images. The more information we receive about the issue gives us a better chance to target the right area

during our investigation. The origin of a complaint is never divulged to the site or the certification body. TellBRCGS is available on the BRCGS website, alongside information about our Complaint Investigation Process. In addition, the TellBRCGS QR code or website information can be found on every BRCGS certificate. Since the launch of the platform in 2020, we have received more than 1,800 cases related to site, auditor and certification body performance.



### 2025-26 TellBRCGS cases by type

● Appeal against non-conformities	8 cases
● Appeal against certification body service	75 cases
● Brand integrity issue	79 cases
● Complaints	232 cases
● Other	69 cases
<b>Total cases</b>	<b>463 cases</b>

The outcome of our investigation into each submission may include:

- A site visit by BRCGS and follow-up of any identified non-conformities by the certification body.
- Notification to the certification body of an investigation, potentially followed by a site visit by the certification body or by BRCGS.
- BRCGS contact with the site for further information.
- A witness audit of the auditor by BRCGS.

In 2025-26, the outcome of approximately 50% of complaints included a visit to the certificated site. Conducted by BRCGS or the certification body, and mostly unannounced, the purpose of these visits is to verify feedback, and confirm the site continues to operate to BRCGS requirements to maintain their certificated status. In 24% of cases the feedback submitted via TellBRCGS was confirmed through our investigation, resulting in the identified non-conformities being corrected.

## Integrity audits

To monitor the performance of BRCGS certification in the global marketplace, we invest significantly in integrity audits through our Certification Integrity Programme.

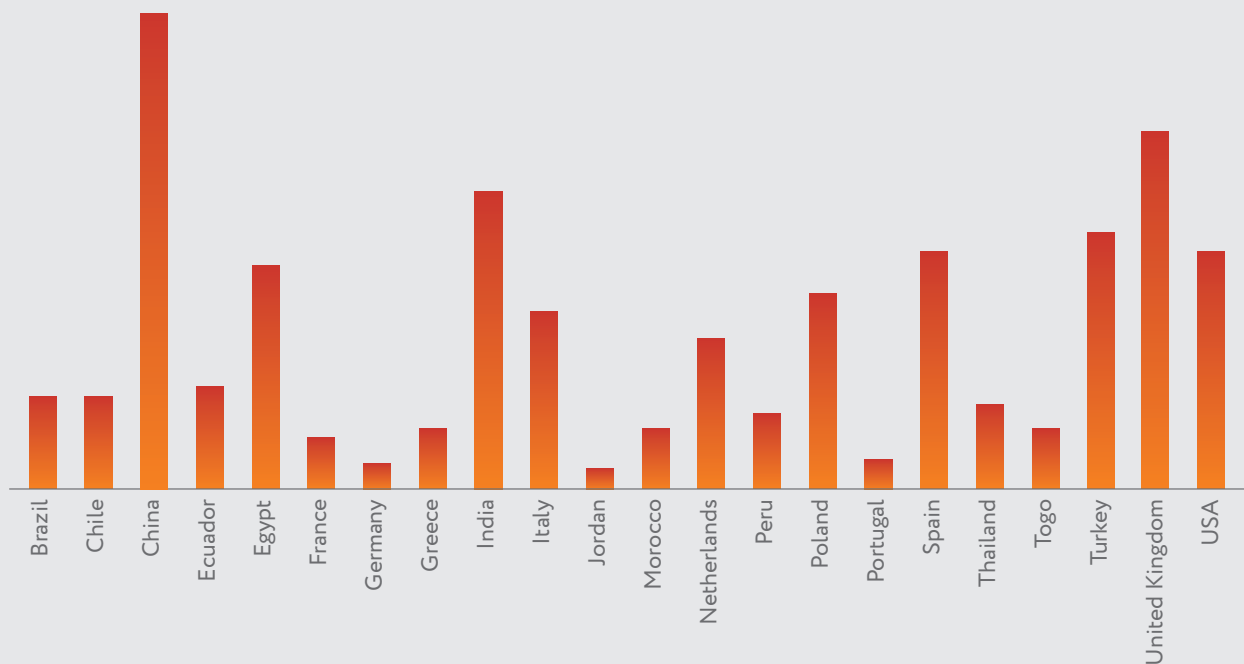
BRCGS employs a team of independent, expert auditors to conduct these audits, which involve a one-day review of previously audited sites. The purpose is to verify that the site continues to meet BRCGS requirements and, crucially, to confirm that the original certification audit was robust and conducted according to BRCGS protocol.

While feedback submitted to BRCGS can trigger an integrity audit, the majority (69%) of sites are chosen through a risk assessment. This allows us to focus resources where the risk is highest. Our risk assessment determines the number of annual visits and which sites or auditors to include. It considers factors such as consecutive audits, site transfers between certification bodies, risk zoning, atypical grades and non-conformities and product incidents. This targeted approach has improved our understanding of localised issues, leading to the development of the BRCGS auditor calibration course.

Our integrity audit programme is structured to conduct audits unannounced, where possible. In 2025-26, most of our activities were conducted through on-site visits. The remote audit option was reserved for approved circumstances, such as for BRCGS Global Standard Agents and Brokers, or in response to specific feedback.

BRCGS is actively seeking experienced independent auditors to conduct integrity audits globally on a contractual basis. To join our team, please contact [BRCGS.integrity@lgcgroup.com](mailto:BRCGS.integrity@lgcgroup.com) for more information.

**BRCGS integrity audits by country 2025-26**



# Working with our certification body partners

## Welcoming new certification bodies

**BRCGS collaborates with leading certification bodies to deliver the best results worldwide.**

While many of our delivery partners have been with us for over 15 years, we continually welcome new certification bodies to our network. This expansion allows us to adapt to the changing demographics of certificated sites and to grow the adoption of BRCGS certification and auditor resource in new emerging regions.

To ensure quality and consistency, all staff at new certification bodies must undergo comprehensive training on BRCGS procedures and systems. They are also subject to ongoing monitoring to verify that all requirements are met and that high-quality audits are delivered. The approval process includes a head office audit to assess internal processes, and an evaluation of new auditor performance through witnessed audits and report reviews.

In addition, certification bodies must meet the requirements of ISO 17065 and achieve accreditation within 12 months of application to BRCGS.

### Certification body key performance indicators

BRCGS monitors our approved certification bodies through key performance indicators (KPIs). This process ensures our partners consistently adhere to BRCGS requirements and protocols, and that certificated sites receive the best possible service. We are committed to working only with the highest-performing, most compliance-oriented certification bodies.

Areas of focus when assessing certification body performance include:

- Outcome of complaint investigations.
- Auditor competence.
- Audit report quality.
- Robustness of audits delivered.

- Follow-up on product safety incidents.
- Timeliness of certification decisions.
- Management of information on the BRCGS Directory.

On a monthly basis, BRCGS extensively analyses data and shares the outcomes with partners. This allows us to quickly react to underperformance, identify the root causes of non-conformities, and discuss preventative actions with certification bodies to drive continuous improvement.

During each KPI cycle, the BRCGS team reviews over 20,000 audit records submitted through the BRCGS Directory. We then confirm compliance or non-compliance for 150,000 assessment points across all approved certification bodies.

**KPI cycle 32 results**  
(July to December 2025)

**94%** assessment points with compliant outcome

**7,700** non-conformities raised

Achieved **highest** number of 5\* rated certification bodies

### Certification body star ratings

Every six months, our Integrity Team reviews the KPI performance of certification bodies and assigns each a rating from one to five stars. To maintain transparency, we publish these results on the BRCGS Directory. The rating reflects the performance of the certification body's head office management of BRCGS certification, rather than the performance of individual auditors or specific audits.

### Sanctions

When a certification body's performance falls below expectations, we take immediate action. This includes implementing additional management oversight, such as conducting office audits and increasing site visits, to ensure the robustness of our scheme and protect consumers from risk. Our aim is to support the certification body in reviewing their systems to improve their performance and rating.

To maintain the integrity of our standard and safeguard the brand reputation of all stakeholders, sanctions may be imposed. These can include the temporary or permanent withdrawal of a certification body's BRCGS approval, preventing them from offering BRCGS certification.

# Our auditors

**BRCGS works with some of the best auditors in the world, ensuring our protocols are consistently maintained and safety is embedded throughout the supply chain. BRCGS has rigorous auditor requirements for both initial approval and continual registration.**

All BRCGS auditors are experienced professionals with:

- A degree or higher education course in relevant discipline
- Formal qualifications in auditing

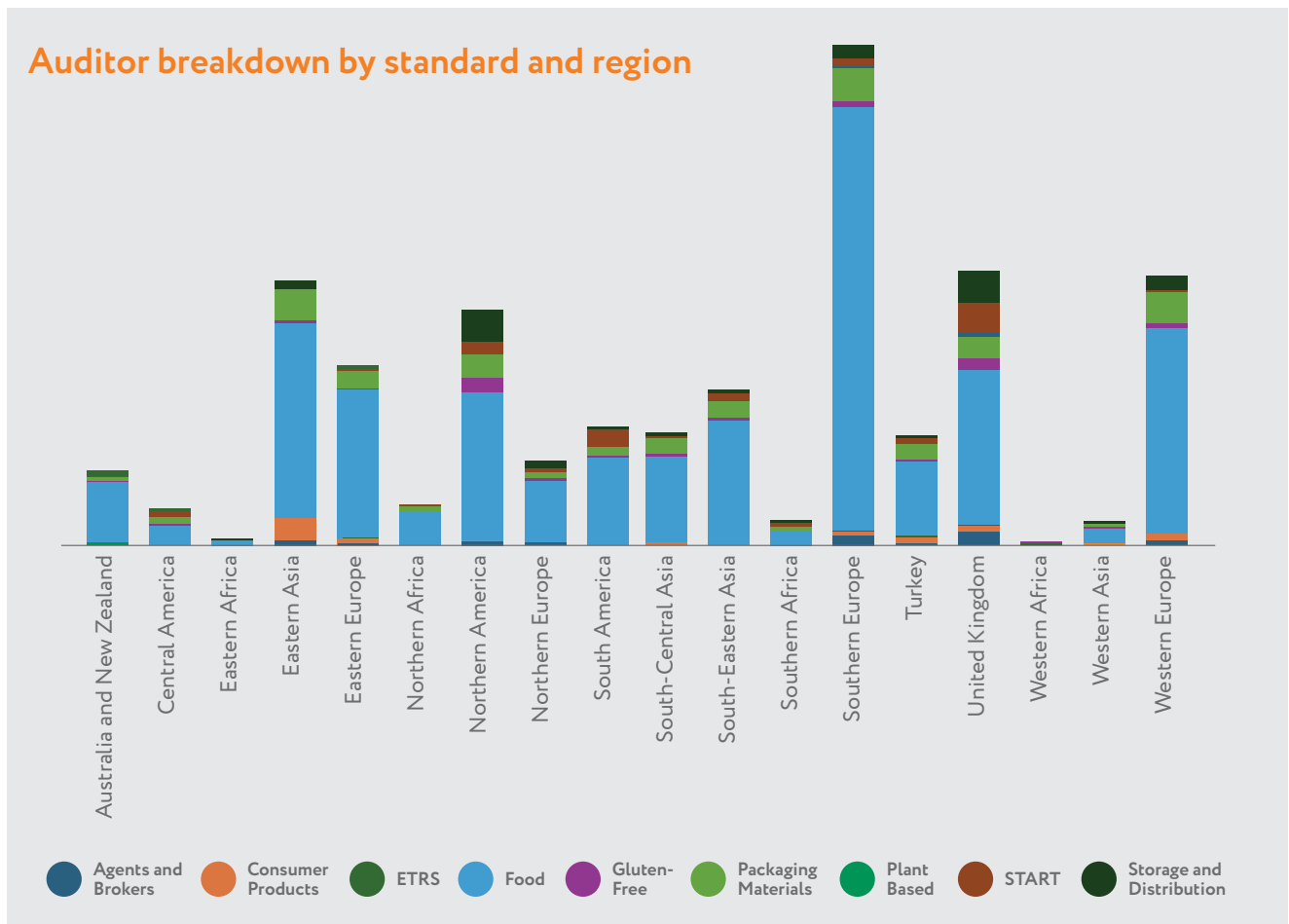
- Formal qualification in hazard analysis (HACCP)
- Relevant experience of the product and its associated technologies

All auditors are required to complete mandatory BRCGS training courses and category-specific exams, and to undertake a specified minimum number of audits each year to maintain BRCGS approval.

Auditor competency is regularly reviewed to ensure compliance

with BRCGS requirements and is the focus of measurement in our integrity visits and witness audits.

Through the BRCGS Horizon platform, certification bodies are provided with a wealth of data that can be used to conduct in-depth management reporting on auditor performance. This allows benchmarking across the auditor pool, countries and industries to enhance audit consistency.



*All auditors are required to complete mandatory BRCGS training courses and category-specific exams, and to undertake a specified minimum number of audits each year to maintain BRCGS approval.*

### Auditor calibration

BRCGS recognises the critical role of calibration in auditor development. Ongoing training enhances audit quality and consistency by:

- Aligning auditors on scoring criteria to minimise subjectivity and inconsistency.
- Increasing audit accuracy and reliability for more credible outcomes.
- Facilitating learning from feedback, best practices, and real-world examples.
- Identifying knowledge gaps and strengthening auditing competencies.

As part of our programme management and integrity activities, BRCGS conducts comprehensive analysis of

the application and implementation of our standards. This includes reviewing audit reports, examining non-conformity details and assessing clause allocation or conducting integrity witness audits. We also gather insights from feedback provided to us through TellBRCGS and the outcomes of our investigations in the auditor performance.

These activities have highlighted key areas where additional auditor training would be beneficial. As a result, BRCGS has introduced mandatory calibration training for approved auditors and any other members of the certification body team involved in the certification process. Training is to commence in 2026.

## How to become a BRCGS auditor

All auditors conducting BRCGS audits are employed or subcontracted by one of our approved certification bodies. If you have the right educational background, follow these steps to become an auditor:

- Build your industry experience
- Complete additional mandatory training – HACCP and lead auditor courses
- Get auditing experience by conducting 2nd or 3rd-party audits
- Complete the BRCGS Standard training course
- When you are ready, approach one of the BRCGS-approved certification bodies for an auditor role opportunity.

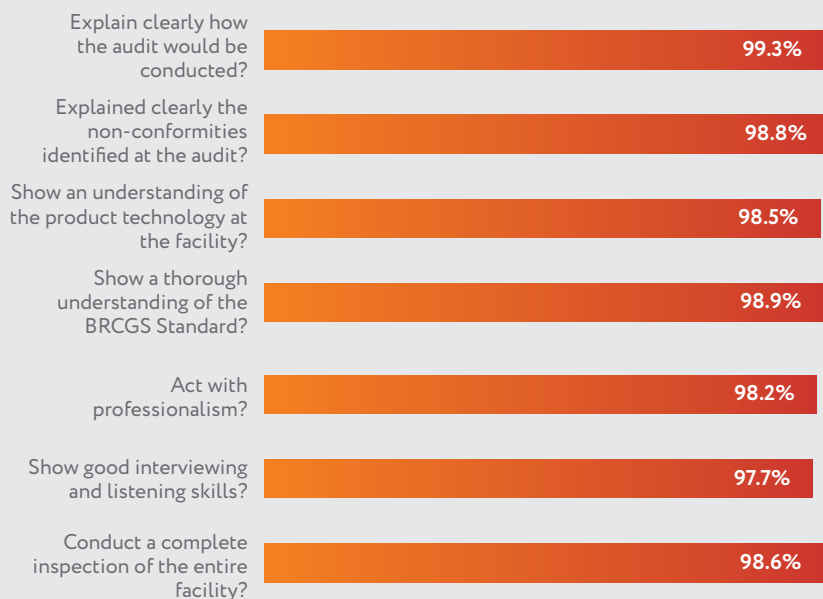
### Feedback from sites about their audit experience

All sites are invited to provide feedback on their audit experience. The survey results relating to audits completed in 2025-26 confirmed extremely high levels of confidence in the quality of BRCGS certification and the performance of our certification bodies.

- >97% of sites were satisfied with the performance of the certification body and would use them again for a BRCGS audit.
- >94% of sites rated the overall performance of the auditor as 'Very Good' or 'Excellent'.

### Survey results of auditor performance in 2025-26

#### Did the auditor...



# Meet our Certification Integrity Technical Manager

**Emmanouela Marini is a food safety and quality professional with 10 years' experience across food manufacturing, auditing, and operations, supported by a Food Science and Technology background. Focused on driving compliance, audit readiness, food safety, and product quality improvements, Emmanouela joined the BRCGS Certification in April 2025.**

## **Tell us about your role and what you do?**

My role involves a range of responsibilities, with one of the main areas being the management and assessment of auditor qualification submissions. The role plays an important part in ensuring that only suitably qualified and competent individuals are approved to conduct audits. It requires a structured approach, attention to detail, and a clear understanding of the standards expected across the certification process.

## **What led you into this area of work, and what do you enjoy most about your role?**

I've always been drawn to roles that require both attention to detail and an understanding of how systems work. Working with auditor qualifications appealed to me because it sits at the heart of maintaining standards. It's not just administrative - it requires judgement, consistency, and an understanding of what makes someone competent to assess others.

What I enjoy most is the sense of responsibility and impact. The decisions made during the qualification process contribute directly to the quality of audits carried out globally. I also enjoy the variety - no two applications are the same, and it's interesting to see the different career paths and expertise auditors bring into the profession.

## **What makes a strong auditor from your perspective?**

From reviewing a wide range of applications, strong auditors typically demonstrate relevant technical knowledge, industry experience, and a clear understanding of standards and how they are applied in practice. Beyond this, consistency of approach and professional judgement are key. A strong auditor must be able to apply requirements objectively across different situations.

## **What are the biggest challenges in managing auditor qualifications?**

One of the main challenges is ensuring consistency in assessment. Applications can vary significantly in format, detail, and background, so it's important to apply the same standards fairly across all submissions. Another challenge is interpreting experience and understanding whether someone's background truly aligns with the requirements. This requires careful review and sometimes deeper evaluation beyond what is presented.

## **What does a typical day look like for you, and what do you find most rewarding about your work?**

No two days are ever the same, which is one of the aspects I enjoy most about the role. The work is dynamic and often requires adapting to different priorities, reviewing a variety of cases, and responding to new challenges as they arise.

Knowing that my work contributes to maintaining high standards across the auditing process is very rewarding. Although the role is often behind the scenes, it plays a key part in ensuring the overall quality and credibility of audits.

Driving excellence is also one of my personal core values, so being in a role where I can actively support



**Emmanouela Marini**  
Certification Integrity  
Technical Manager

and uphold high standards makes the work particularly meaningful.

## **What advice would you give to someone applying to become an auditor?**

Approach your application in the same way you would approach an audit. The evidence you provide should be clear, structured, and fully representative of your knowledge, skills, and experience.

Just as an auditor relies on accurate, detailed evidence to assess compliance, your application should demonstrate your competence in a transparent and evidence-based way. Be specific, avoid assumptions, and ensure everything you present can clearly support your suitability for the role. Strong, well-presented evidence makes a significant difference.

# Product incidents and recalls

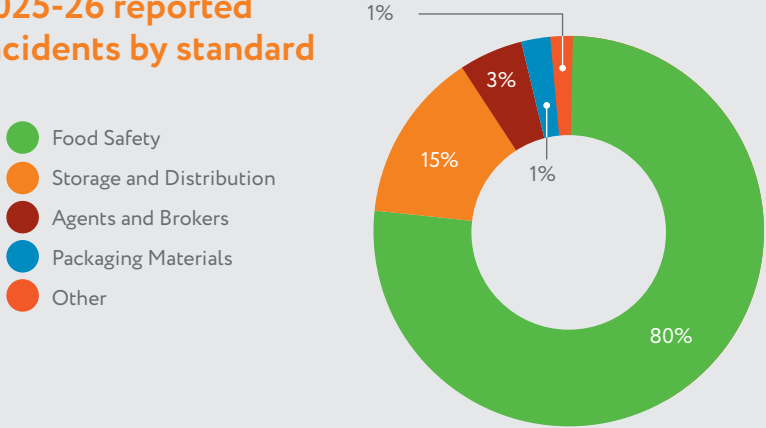
Product incidents signify a critical failure in a product safety management system. When a product is recalled from the market, it often means it poses a potential risk of harm to the consumer.

BRCGS standards require a certificated site to promptly report any recalls to the certification body that conducted its most recent audit. BRCGS Global Standard Food Safety, Issue 9, expands this requirement to include food safety-related withdrawals. The certificated site must provide sufficient information for the certification body to verify that certification can be maintained. This must include, at a minimum, the corrective action, a root cause analysis, and a preventive action plan, all submitted within 21 days of the recall.

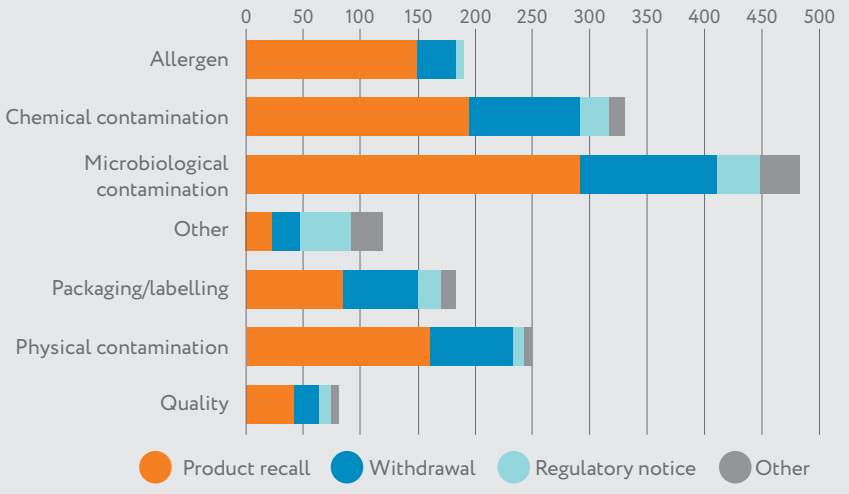
In 2025-26, BRCGS-approved certification bodies followed up over 1,600 product incidents in 60 different countries. These can be grouped into four categories: product recalls, food safety withdrawal, regulatory notice and other incidents. Most of the cases were reported by sites certificated against one of our four GFSI-recognised standards.

BRCGS collaborates with certification bodies to ensure all incidents are properly addressed, including adequate corrective action and robust root cause analysis. This approach helps to prevent future product recalls. Additionally, product recalls at a site are a factor considered in the BRCGS risk rating, which determines the need for routine integrity follow-up visits.

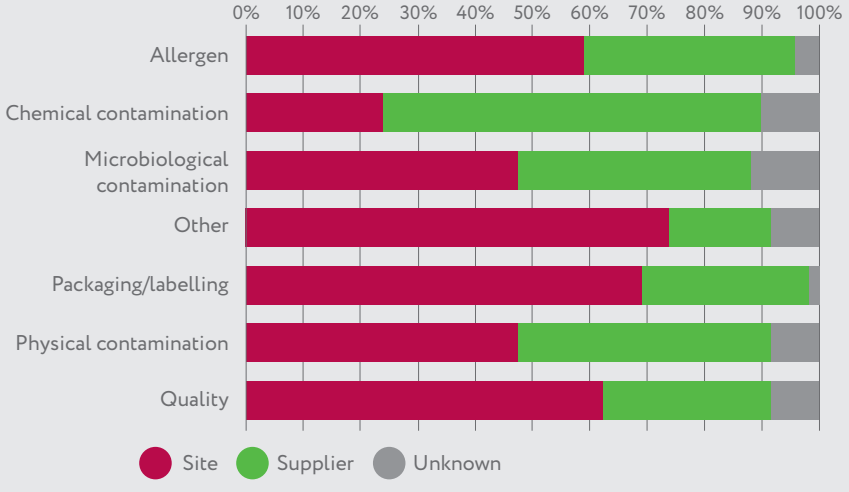
2025-26 reported incidents by standard



2025-26 reported incidents by category



2025-26 sources of reported incidents by category



# A look ahead to 2026-2027: Reinforcing our commitment to global consumer protection

As I look ahead, I am clear about the direction we need to take. Guided by our True North of ensuring safe food and trusted products for everyone, we will continue to strengthen the role BRCGS plays in protecting consumers, building trust across supply chains and helping industry respond to a rapidly changing world.

Our strategy builds on the strengths that have always defined us - rigorous standards, technical expertise and a deep understanding of industry needs - while also looking ahead to the future of assurance. That means taking measured, practical steps to position BRCGS at the centre of a digitally enabled assurance ecosystem, where data, insight and certification come together to deliver greater confidence, consistency and value. In the year ahead, a number of important priorities will help us turn that ambition into progress:

- **Global Standard Consumer Products Issue 5:** Launching later this year, this updated standard marks an important step forward for the consumer products sector. It has been comprehensively refreshed to reflect current industry priorities and best practice, strengthening its relevance and rigour for the years ahead.
- **Global Standard Food Safety Issue 10:** Work is underway on the next revision of our leading standard, which supports nearly 25,000 certificated sites worldwide. Planned for publication next year, Issue 10 reflects our continued commitment to advancing food safety and supporting industry with confidence.
- **BRCGS Connect Americas 2026:** Planning is already underway for our next conference in Nashville, Tennessee, this October. The

event will provide an important forum to engage with partners, share insight and strengthen connections across the BRCGS community.

I am confident about the path ahead, not because the environment is simple, but because BRCGS has the expertise, the trust and the sense of purpose to meet that challenge. The year ahead will bring important milestones, but it is also part of a longer-term journey. By staying true to our purpose, investing with discipline and working closely with our partners, I believe we can continue to make a meaningful difference - supporting safer products, stronger supply chains and greater confidence in the future.

**Mike Wilson**  
Managing Director



**BRCGS**

**#weareBRCGS**

# Let's keep in touch

Keep up to date with the latest news and information

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